

**Centre for Research and Policy Making**

**Skopje**

Annual Report

January 1  
**2013**

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This document summarizes the activities undertaken by the Centre for Research and Policy Making members in the course of implementation of its 2013 work program. It reports on outputs and impact the CRPM work has on policy making in Macedonia and South East Europe.

Exploring  
frontiers

new

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## **I. General Report**

### **1. Implementation of programs / projects and achievement of planned objectives**

CRPM's Plan for Work and Growth in 2012-2015 outlines a bold vision for our think tank. We envisioned CRPM to become the biggest most influential Balkan think tank offering sound analysis and advice and influencing the policy agenda of Macedonia and the Southeast European region in the various areas of our work. This year our activities are directed towards realization of two main objectives outlined in the CRPM's Strategic Plan 2012-2015: (i) to consolidate and maintain the reputation of regional think tank leader; and (ii) to develop into high quality provider of non-formal education through the School of public policy 'Mother Theresa'.

The first objective is being achieved in the course of the year by partnering up with several regional think tanks on joint projects and organization of two regional conferences in Macedonia. We have used several vehicles to achieve this goal, the Regional research program of the Swiss Development cooperation, several EU instruments including the Democracy and Human rights program and the Instrument for Pre-accession as well as the Regional development fund of GIZ, and the partnerships built within the PASOS network of policy institutes.

In 2013 CRPM has strengthened its visibility as leading think tank in the Western Balkan region by hosting two events and participating in discussions held elsewhere in the region relevant to the region's development. Namely, early in the first half of the year, in April, CRPM organized and hosted a two day conference on the UNC 1325, later in May participated on a conference held in Belgrade related to the open government reforms in the region and in December organized another one day regional conference on Sustainable use of energy on local level held in Skopje.

The second objective is being achieved with the establishment of the School of Public Policy "Mother Theresa" in 2011 and developing its scope of work through adding new content – weekly lectures in 2012, and launching a new content to it the organization of the Regional Academy for Democracy in the course of 2013. The School is part of seventeen schools of political studies organized in cooperation with the Council of Europe. The School of Public Policy "Mother Theresa" has recruited new generation of students in 2013 who went through the program and 'graduated' with this year's World Forum of Democracy in Strasbourg.

In the year 2013 intensified its service delivery and profiled itself as a leading expert organization in Macedonia. As a result our publication record decreased as only 5 policy

briefs were published and 2 policy studies. However, the impact assessments, situation analysis and evaluations we have produced for clients such as the World Bank, UNICEF, Roma Education Fund, UNWOMEN etc. allowed for the Centre to contribute in building of an information base for new policy areas such as: gender and security, economic mobility and gender, care work and gender, energy efficiency and quality assurance systems in primary education.

## **2. Academic activity of CRPM members**

CRPM staff continues with its academic activity in the course of 2013. Some of our staff members were awarded fellowships, others have excelled in academic publishing and the President of CRPM, Prof. Daskalovski was on demand giving lectures in Macedonia and the region. This part of the report accounts to the academic activity of CRPM members.

### **2.1. Fellowships**

#### ***Fellowship within “Southeast Europe and the EU leadership Development Programme”***

CRPM’s Researcher Tamara Dimitrijevska was fellow of the prestigious “*Southeast Europe and the EU leadership Development Programme*” organized jointly by the European Fund for the Balkans, College of Europe and Transfuse Association. The program runs over a ten-month period and aims to transmit knowledge about the EU and its relation to the region, to stimulate the leadership and professional skills of participants and to encourage exchange of views. The LDP is structured in three components: two-week summer academy, group projects and spring seminar. In the second component of the program Tamara serves as national coordinator of a project dealing with gender equality in labor relations. For more information for the project please visit <http://womenforeconomy.wordpress.com/>

#### ***Fellowship within the Human Rights Initiative provided by the European Fund for the Balkans***

CRPM’s researcher, Elena Anchevska has delivered a presentation titled “Obstetric Violence as a Form of Structural Violence against Women”, on the 27th of November at the Central European University in Budapest, Hungary, as part of the 16 Days of Activism against Gender Based Violence campaign organized by the Human Rights Initiative (HRSI).

## 2.2. Talks given by the CRPM President Prof. Dr. Daskalovski Zhidas

Lecture: *"Liberal Multiculturalism and Political Accommodation in Divided Societies"*, Konrad Adenauer Stiftung and REKOM roundtable "Challenges in dealing with the past: the conflict in Macedonia," 4th October, 2013, Tetovo, Macedonia, and on 8th November, 2013, in Prilep, Macedonia.

Lecture: *"Identity building and Skopje 2014"* at the Yasar University, Department of International Relations on —Positive Peace in the Western Balkans: Rethinking Reconciliation, Regional Identity and Prosperity. 1st, November, 2013, Izmir, Turkey.

Lecture: *"Skopje 2014 as a Project of Constructing a Nation-Background and Critics"* , at the Doctoral Summer School of the Friedrich- Schiller-University Jena, Ohrid, 1st October, 2013.

Presentation of a paper *"Macedonia – Assisting Media Democratization after Low-Intensity Conflict"* at the Center for Social Research Analitika conference Between Sustainability and Dependence: 20 Years of Media Assistance in Western Balkans,— 27th September, 2013, Sarajevo, Bosnia and Herzegovina.

Lecture: *"Macedonia – Overview of the political situation// at the Council of Europe"*/School of Political Studies of Bosnia and Herzegovina, 5th National Seminar —Western Balkan countries – yesterday, today and tomorrow, 20th, September 2013, Pržno, Budva, Montenegro.

Lecture: *"EU conditionality and regional cooperation: the problem of Macedonia"* at the Faculty of Political Science, University of Belgrade, and Center for Applied European Studies conference "Regional consequences of the Croatian membership in the European Union,"Belgrade, 18th May, 2013

Lecture: *"Macedonia and the High Level Accession Dialogue- the role of the CSOs"* at the Balkan Civil Society Development Network (BCSDN) and European Policy Institute (EPI) workshop —EU accession: what is the role of the Civil Society Organizations?, January 16, 2013, Skopje, Macedonia

## 2.3. Academic publishing

Daskalovski Z. *"The Macedonian Name Dispute and the Principle of Conditionality"* in Srđan M. Jovanović and Veran Stančetić (eds.), *Transitional Governance: EU Integration and the Western Balkans*, Center for Good Governance Studies, Belgrade 2013

Daskalovski Z. *"Liberal Neutrality and Public Holidays in the Western Balkans"* *Politics in Central Europe*, Volume 9, No.2, December, 2013.

Daskalovski Z. *"Census taking and inter-ethnic relations in Macedonia"* in Southeast European and Black Sea Studies, Volume 13, Issue 3, 2013

Risteska, M. Ahmetovic, A., Dzuric Kuzmanovic, T. Klatzer, E. (2013) *Gender responsive budgeting: Textbook for Universities*, UNWOMEN

Risteska, M. (2013) *The EU role in promotion of good governance in Macedonia: between democratic policy making and effective implementation of policies* in "State Building in the Western Balkans : European Approaches to Democratization, Edited by Soeren Keil, Routledge, UK

Risteska, M. (2013) *"Towards policy entrepreneurship at community level – Impact of decentralization on social public services in Macedonia"* in "Decentralization and Local Development in South East Europe" William Bartlett, Sanja Malekovic and Vassilis Monastiriotis eds., Palgrave Macmillan

Risteska, M (2013) *"The EU role in promotion of good governance in Macedonia: between democratic policy making and effective implementation of policies"* in Nationalities papers, Vol.41 No.3/2013

Risteska, M (2013) *"Insiders and outsiders in the implementation of the principle of just and equitable representation of minority groups in public administration in Macedonia"* International Journal of Public Administration, Vol.36 No.1/2013

### **3. CRPM policy research and analysis work**

CRPM managed to maintain and increased the reputation of being a leading Macedonian think tank offering original, excellent quality studies and briefs. The organization developed different products such as policy studies, policy briefs that are following the internationally accepted standards, but CRPM focused on the context and environment in Macedonia. In the course of 2013 we have worked on the following research areas:

#### **3.1. Macedonian politics**

##### ***Regional Academy for Democracy (RAD)***

The project titled Regional Academy for Democracy: Shaping the European Future of the Balkans – Building a New Political Culture and Political Elite is being implemented by the CRPM from January 2013. This is unique initiative in political capacity building in the Western Balkans, supported by the European Union, Balkan Trust for Democracy and International Visegrad Fund. The project Regional Academy for Democracy (RAD) is being

implemented by seven civil society organizations, members of the Network of Schools of Political Studies operating under the auspices of the Council of Europe.

RAD (<http://www.radwb.eu/>) aims to contribute to regional cooperation in the Western Balkans in the fields of democracy, human rights, justice and institution building, through building the capacities of next-generation political leadership and facilitating their mutual understanding and cooperation.

Seven political leaders from Macedonia together with the political leaders from Albania, Kosovo, Serbia, Bosnia and Hercegovina, Montenegro and Croatia were included in this program in the first generation (2013) of participants. The topic for 2013 was: "Justice and Security Cooperation". They have participated in total of 4 seminars (held in Subotica, Budva, Zagreb and Durrës) on different topics, as well as in one study visit (Spain, Switzerland and Visegrad Group). During the last seminar in November 2013 the certificates have been officially awarded by Mr. Stefan Füle, European Commissioner for Enlargement and European Neighborhood Policy.

Funded by: European Instrument for Democracy and Human Rights regional program

#### *Milton Friedman Legacy for Freedom*

The project Milton Friedman Legacy for Freedom Day was implemented by the Center for Research and Policy Making in July 2013. This project which is implementing second year in a row was supported by the Friedman Foundation for Educational Choice <http://www.edchoice.org/>.

Friedman Legacy Day is one way of remembering Milton Friedman and the impact he and his ideas have had in the world. The Friedman Legacy Day was organized on 31 July, the date on what would have been Milton's 101<sup>st</sup> birthday. The project team organized two events in Skopje and Bitola attended by students and guests interested in the Friedman Legacy. Several guest speakers and professors talked about the "Legacy of Milton Friedman in the politics", "Monetary policy", "Educational choice" and "Individual freedom".

Funded by: Friedman Foundation for Educational Choice

#### *School of Public Policy |Mother Theresa|*

The School of Public Policy |Mother Theresa| is organized by CRPM from January 2011. This project is part of the network of nineteen schools of political studies organized in cooperation with the Council of Europe. From 2013 in the network of school are included three new schools from Tunisia, Morocco and the Visegrad group.

From January till December 2013, our organization team organized the following activities: four seminars (weekend courses), thirty five weekly lectures on different topics related with the Public Policy and the World Forum for Democracy which was held in November 2013 at the Council of Europe. The subjects of the weekend courses are: Improving Public Policies in the Western Balkans, Euro-Atlantic enlargement and Multiculturalism in theory and practice.

At the end of the academic year, the third generation of participants finalized the School of Public Policy and at the same time the Program Advisory Board selected the new (fourth) generation. The first three generations of participants in the school of political studies in December 2013 officially established the alumni organization on their own initiative, which is the result of the networking process between them in the past period.

Funded by: Council of Europe

### *Supporting the RECOM process*

In 2013, the CRPM team continued to work in the field of transitional justice through its participation in the project aimed at enhancing respect for, and compliance with, human rights in post-Yugoslav states, through strengthening the RECOM process aimed at reaching a regional consensus about the past that is based on facts, and at advancing the process of reconciliation between different communities, groups and institutions, including civil society organisations, religious communities and political decision makers, which represent conflicting interests and views on issues related to wars in the Western Balkans in the 1990s. Number of activities were undertaken in 2013, including organization of press conferences and street actions for increasing public support, participation in regional meetings of the Coalition for RECOM, and research on the state of Transitional Justice in post-Yugoslav countries by investigating the progress of institutional reforms, criminal justice, reparations and truth-telling initiatives. The results are published in the Transitional Justice in Post-Yugoslav Countries 2010/2011 report.

CRPM and the Coalition for RECOM under the auspices of the Konrad Adenauer Foundation organized round tables entitled Challenges of Dealing with the Past Conflict in the Republic of Macedonia in Tetovo on 4 October 2013, in Skopje on 17 October 2013, and Prilep on 8 November 2013. The aim of the debates was to raise public awareness of the importance of dealing with the past and to strengthen the support for the RECOM Initiative in Macedonia. Around 150 participants attended the debates, including representatives of non-governmental organizations, participants in the conflict, representatives of victims' associations, intellectuals, students and members of the Coalition for RECOM.

Funded by: European Instrument for Democracy and Human Rights regional program

### *Development of Functional Media Institutions in Western Balkans – A Comparative Study*

Center for Research and Policy Making (CRPM) in cooperation with Center for Social Research Analitika from Bosnia and Herzegovina, Albanian Media Institute from Albania,

Democracy for Development from Kosovo completed the project „Development of Functional Media Institutions in Western Balkans – A Comparative Study“ supported by the Regional Research Promotion Programme (RRPP) in the Western Balkans

On the 7th of November CRPM had a promotional event where the policy brief on the Development of Functional Media Institutions in Macedonia was released. A representative of the RRPP in Macedonia, Ms. Slavica Indzhevaska joined the one of the co-authors of the brief prof. Zhidas Daskalovski in discussion of the media development in the country since independence. Professor Daskalovski presented the work done within this project and the main findings from the study co-authored with Ms. Tamara Markoski Dimitrijevska, a doctoral student at the University of Central Florida. The main point of the brief and the much larger policy study, that the media assistance to Macedonia was effective in helping establish media outlets, capacity building and legislative drafting, was underlined in the presentation of the brief. Moreover, the problems in the media sector of politicization, a process which has not been effectively addressed by the donors in Macedonia, have also been put forward in the presentation of the policy brief. Following the presentation of the policy brief there was intense discussion on the effects of the media assistance to Macedonia and more generally over the state of affairs in the media sector in the country.

Funded by: Regional Research Promotion Program

### **3.2. Human development**

#### ***UNICEF-situation analysis***

During the months of January and February 2013, a team of CRPM researchers conducted focus group discussions with 6 target groups for the aims of UNICEFs Situation Analysis of children, focusing on three main areas: education, health protection and social protection. Aiming to hear the voices of the marginalized communities, discussions have been conducted with: Roma children and Roma parents from Topaana, children with special needs and parents of children with special needs, rural children and rural parents, Macedonian children and parents from Topaana and Gjorce Petrov, and Albanian children and Albanian parents from Tetovo.

Funded by: UNICEF

#### ***Gender and economic mobility***

From April to September 2013, our research teams were dispersed all around the country (Skopje-Aerodrom, Sveti Nikole, Debar, Drugovo, Bogovinje and Topaana) conducting an in-depth qualitative research on the economic mobility prospects of men and women. The

purpose of the study was to explore the main factors and processes which have influenced the economic mobility and the middle class, access to the labor market and entrepreneurship opportunities of women and men in Macedonia, and the gender differences in perceptions of the factors and processes. In order to answer the main research questions six communities were comparatively analyzed, encompassing urban and rural, better off and poorer, and communities with majority of ethnic Macedonians, Albanians and Roma. Thirty-six focus group discussions were conducted with employed and unemployed men and women, and female and male youth, along with eighteen life stories, eighteen key informant interviews and six community questionnaires. The preliminary analysis of the data points out to the ‘fading’ middle class and an increase in the number of the poor population in all analyzed communities. In addition, while women can be seen as a factor which prevents the family from falling into deep poverty, their role as a factor for climbing the household up the social ladder is limited. A comparative study on the issue analyzed, contrasting the results from 7 countries is expected to be released by the World Bank in 2014. In the meantime, some of the quotes from our focus groups found their place on the WB’s blog: <http://blogs.worldbank.org/voices/roma-inclusion-agenda-action>

Funded by: World Bank

### *Mobility, care work in ECA: A Gender Perspective*

Within Macedonia there are significant differences and in economic activity and GDP across regions. These differences have become more pronounced in the last decade, as the concentration of industries has moved to the capital of Macedonia. Low labor mobility, especially among low skilled women, strengthens the sense of “local” labor markets, although the differences in employment outcomes across regions are quite large. However, workers, and women in particular seem not to move from worse to better performing regions in order to seek better job opportunities. Thus, it is relevant to understand the regional unemployment. Understanding of size and patterns of regional disparities is important for further policy intervention.

Funded by: World Bank

### *Quality Assurance Systems in Basic Education: Dissemination activities*

The publication of the policy brief and the public event for presenting the findings of the analysis on the Quality Assurance System in primary education took place in February and March. 22 stakeholders attended the event, among which representatives of the: State Education Inspectorate, State Examination Center, Sector for Primary and Secondary education at the Ministry of Education, NGO sector, education sector in a Municipality and schools

The presentation raised a fruitful debate in which everyone participated. First, representatives of schools commented in support of the findings that policies are being carried top-down and the practitioners do not have a say in their design. The support staff (school psychologists/pedagogues) added that the complete quality assurance system relies on them and although at the level of formal policies it is the responsibility of the school as a whole. The aspects of inefficient pre-training and in-training of teachers were mentioned; the lack of consistent mechanisms for supporting low-achieving students and schools; the inefficiency of the external assessment in the form it is currently envisioned, etc. Representatives of the national-level institutions commented that part of the problem lies in the lack of cooperation between them and the lack of coordination between different initiatives. They agreed that these issues should be raised more frequently and on a higher level in order to be seriously taken into consideration by the policy-makers. It was concluded that the reports presented should be taken as a starting point for re-assessment of the system, as there has been no overarching assessment of the QAS system so far.

Study available at <http://www.crpm.org.mk/wp-content/uploads/2013/03/policy-brief-sistem-za-kvalitet-mk.pdf>

Funded by: Global development network

### ***Analysis of the process of designing and approving new study programs at the public universities in Macedonia***

In cooperation with the Center for Entrepreneurial Learning from the Faculty of Machine Engineering, CRPM was engaged to analyze the legal framework for designing and approving new study programs at the public universities in Macedonia and develop new policy models for improving the efficiency of the process and making the programs more competitive for the labor market. For this purpose, in October 2013, a workshop on the legal framework on the issue was conducted with the members of the project working group, followed by an in-depth analysis of the system and the practical implementation of the legislative provisions. The analysis, after being consulted with stakeholders in 2014 is expected to result in legislative changes.

Funded by: FCO

### ***Strengthening the capacities of the local self-government units for integrating the principle of equal opportunities in local policy making***

The CRPM with the support of the City of Skopje has implemented a project for strengthening the capacities of the local self-government units for integrating the principle of equal opportunities and non-discrimination. Training for members of the Council of the City of Skopje and the local administration was conducted in December, 2013. The goal of the training was to adequately equip local councilors and officials with the sufficient skills

and knowledge to develop gender expertise and capacity, especially in key local administration units such as planning, budgeting and service delivery. Because local governments need to know how to establish meaningful consultation mechanisms to gather information from a wide range of women at the community level on their gender-specific needs and interests, this project prepared local government staff to perform gender-sensitive analyses in order to understand the information they collect and devise policy, programs and budget plans accordingly.

Funded by: City of Skopje

### ***Gender Mainstreaming in the Security Sector***

Within the framework of the project 'Building Gender and Security Network in the Western Balkans' supported by UN Women with funding from the Government of the Kingdom of Norway, the CRPM organized *THE REGIONAL DIALOGUE ON GENDER AND SECURITY: Uniting Governments' and CSOs' Efforts in Implementation of the UNSCR 1325 Agenda*. The dialogue among governmental and non-governmental leaders of promotion and implementation of UNSCR 1325 Women, Peace and Security in Western Balkans was held on the 25-26 April, 2013 in Ohrid. By linking the participants of diverse professional and activists' experience, we aim to create a platform for an exchange of real life challenges to the implementation of UNSCR 1325 and good practices rooted in the context of this region. Following the dialogue, a regional assessment report was launched which analyzes the main achievements and weaknesses in development and implementation of (national) action plans for implementation of UNSCR 1325 in Albania, Bosnia and Herzegovina, Kosovo, Macedonia and Serbia. The study provides critical analysis on gender and security reform developments in Albania, Bosnia and Herzegovina, Kosovo, Macedonia and Serbia. The report is available here:

[http://bezbednost.org/upload/document/assessment\\_report\\_\[web\].pdf](http://bezbednost.org/upload/document/assessment_report_[web].pdf)

Funded by: UN WOMEN

### **3.3. Migrations and brain drain**

#### ***MIPEX***

The CRPM is in the process of assessing migrant integration policies in Macedonia through the Migrant Integration Policy Index which aims to evaluate and compare what governments are doing to promote the integration of migrants. The MIPEX is a reference guide and an interactive tool to examine, compare and improve integration policies in 31 countries in Europe and North America. 148 policy indicators in seven policy areas are analyzed: Labor Market Mobility, Family Reunion, Education, Political Participation, Long-term Residence, Access to Nationality, and Antidiscrimination. The goal is to establish the

extent to which all residents are legally entitled to equal rights and responsibilities as well as to any support that addresses their specific needs to make equal opportunities a reality.

Funded by: Balkan Trust for Democracy

### 3.4. Sustainable development

#### *Public Dialogue for the Sustainable Use of Energy in SEE*

In 2013, CRPM concluded the second cycle of the Public Dialogue for the Sustainable Use of Energy in SEE. Eight regional debates in all planning regions in Macedonia were organized, at which more than 200 relevant municipal representatives as well as representatives of the business sector and non-governmental organizations who deal with energy and energy efficiency participated. The debates focused on the challenges, obstacles and problems which local governments, companies and NGO's confront regarding the implementation of energy efficiency activities and projects. In December, a policy paper was presented which comprehended all of the findings of all eight regional debates. Namely, the lack of finances, National fund on energy efficiency, cooperation, complex administrative procedure and still low level of awareness among the citizens contributes for inefficient production and use of energy as well as lack of modalities for saving energy. The paper will serve as a road map for the further legal adjustments and reforms in order to improve the energy portfolio of Macedonia. This project triggered huge attention among the relevant stakeholders. Namely, for the beginning of March, a session of the Parliamentarian Commission on Economic affairs will be organized where all of the existing problems will be discussed, especially regarding the foundation of NFEE – a modus which is seen as a catalyser for boosting the energy efficiency on a state level.

Funded by: GIZ ORF and KAS

### 3.5. Good governance and budget monitoring

#### *Monitoring and advocacy of national action plan for Open Government: the right to know in SEE*

The key concept of OGP Initiative is to improve all aspects of accountability through greater openness of public sector operation. The political, administrative, fiscal and social accountability of governments very much depends on the data and information available in various areas of governance and service provision. So the focus on open data makes the OGP Initiative distinct from other programs. However, it is *not only about transparency*, because the institutional and procedural *conditions of accountability* are also integral parts of the Initiative.

The aim of the project is to meet some criteria of openness in the areas of highest importance through gradually implemented actions. There is no ideal status of openness, but government accountability might be increased through the following steps: *mapping* of open government issues; identifying *commitments* and specify *actions*. If they have already been included in the government OGP strategy, then civil society organizations should do *monitoring*. But if commitments are missing then *advocacy* goals should be specified and programs have to be launched.

Funded by: DG Enlargement, Civil Society Facility

### **Context watch 2013**

The main aim of the project was detecting the quality and quantity of the services offered by the Macedonian municipalities and the citizen participation in the decision-making processes on a local level. For this purpose, a telephone survey and a desk research have been conducted. The survey aimed at grasping the citizens' views and opinions on each of four elements transparency, accountability, public services and participation in the decision making process. It had a sample of 1095 respondents, stratified by gender, age group, ethnicity and municipality, and it is representative for the entire population in Macedonia. Results showed the efforts of the municipalities to improve their work is not perceived as honest by the citizens, and in some cases the citizens are not wrong about this. However, it must be noted that the citizens' lack of interest often prevents some very good ideas of the municipalities to be realized. Namely, most of the local governments are not transparent regarding the budget proposals, the final annual accounts and the way how they spend the municipal finances. In addition, there are problems in the communication with the citizens especially in regards to the proposing of ideas and complaining about the quality of the services. However, it is worthily to mention that significant part of the citizens lack will and commitment to engage closer with the way how their local government functions in that way sleeping out of hand the opportunity to play the role of “watch dog”.

Funded by: SDC

## **4. CRPM events**

### **CRPM Conference: Regional dialogue on gender in security forces held in Ohrid**

CRPM with its partners BCSP, KCSS, Zhene zhenama and IDM organized Regional dialogue on gender and security in Ohrid on 25-26 April 2013. The theme of the event was: Uniting government and CSOs in implementation of the UN Security Council Resolution 1325 in Albania, Bosnia and Herzegovina, Macedonia, Kosovo and Serbia.

The concept of the conference was to have non-conference and therefore most of the sessions were workshops that facilitated dialogue rather than featuring speakers and their lectures. The aim of the Regional dialogue on gender and security was the internalize achievements, challenges and discuss strategies on jointly implementing the UNSCR 1325.

### **CRPM Conference: “Sharing Alternatives Practices for the Utilization of Confiscated Criminal Assets**

Under the Project SAPUCCA “Sharing Alternatives Practices for the Utilization of Confiscated Criminal Assets”, funded by the DG- Justice, Freedom and Security-Programme on Prevention of and Fight against Crime (2007-2013)- ISEC, CRPM organized international seminar in Skopje, concerning the issues of fight organized crime and confiscated assets.

SAPUCCA is a European project with the objective to encourage, establish and develop horizontal methods and tools in order to define strategies aimed to prevent and to fight organized crime and the project has yet experimented through the model of Research Action (RA) a participated planning method in order to enhance through the involvement of territorial collectivity the re-utilization of confiscated properties.

The international seminar was held in Skopje in Hotel ARKA on 5<sup>th</sup> March and encompassed presentation of the national and local institutions, European parliament members, Italian and national representatives of involved territories. The Italian, Macedonian and Bulgarian representatives will confront with “*The Italian, Bulgarian and Macedonian Experience in Investigating, Confiscating and Administering Property Acquired from Criminal Activity. Best practices and comparison among different legislation*” issues during the workshop.

## **5. Outputs / Results:**

### **5.1. Books**

No books produced in the reporting period.

### **5.2. Videos**

No videos produced in the reporting period.

### **5.3. Policy briefs**

**Policy brief:** “*Quality of the system of quality assurance in primary education in Macedonia*” published in the joint venture between CRPM and SARS: Study available at <http://www.crpm.org.mk/wp-content/uploads/2013/03/policy-brief-sistem-za-kvalitet-mk.pdf>

**Policy study:** *Women, peace and security in the Western Balkans : Independent review of the translation of UNC 1325 in Macedonia, Albania, Serbia, Montenegro and Kosovo* published in partnership with Belgrade Centre for Security Studies. The report is available here: [http://bezbednost.org/upload/document/assessment\\_report\\_\[web\].pdf](http://bezbednost.org/upload/document/assessment_report_[web].pdf)

**Policy brief:** *“Democratizing media after low intensity conflict: the case of Macedonia”* published by CRPM <http://www.crpm.org.mk/wp-content/uploads/2013/11/Tamara-and-Zhidas-Macedonia-31oct2013-FINAL-for-Publishing.pdf>

**Policy brief:** *“Open government mapping report”* published by the CRPM <http://www.crpm.org.mk/wp-content/uploads/2013/11/Mapping-report-final-with-visibility-standards.pdf>

## 6. CRPM Trainings

### **Strengthening the capacities of the local self-government units for integrating the principle of equal opportunities in local policy making**

The goal of the training was to adequately equip local councilors and officials with the sufficient skills and knowledge to develop gender expertise and capacity, especially in key local administration units such as planning, budgeting and service delivery. Because local governments need to know how to establish meaningful consultation mechanisms to gather information from a wide range of women at the community level on their gender-specific needs and interests, this project prepared local government staff to perform gender-sensitive analyses in order to understand the information they collect and devise policy, programs and budget plans accordingly.

## 7. Study visits

No study visits were organized in the course of 2013

## II. Financial report

No.	Projects	Donors	Value	Value in EURO	Status
1	Situation analysis of children	UNICEF	429.762 MKD	€ 7,700.00	completed
2	DEVELOPMENT OF FUNCTIONAL MEDIA INSTITUTIONS IN WESTERN BALKANS - A COMPARATIVE STUDY	SDC / RRPP	23.800 CHF	€ 19,686.00	completed
3	Economic mobility and gender	World Bank	31.270 USD	€ 22,880.00	completed
4	Monitoring and advocacy of national action plan for open government: The right to know in SEE	EU/IPA/PASOS	52.194 EURO	€ 52,194.00	continueing in 2014
5	Regional academy for democracy	EU/EDIHR		€ 3,195.00	continueing in 2014
6	RECOM	EU/EDIHR/FHP		€ 8,800.00	continueing in 2014
7	School of public policy	COE		€ 27,700.00	completed
8		Grad Skopje	200000 MKD	€ 3,252.00	completed
9	MIPEX	BTD/Group 484	3000 USD	€ 2,195.00	completed
10	Friedman day	The Friedman Foundation	1000 USD	€ 732.00	completed
11	Public dialogue on energy efficiency on local level	GIZ	22980 EURO	€ 22,980.00	completed
12	Anticorruption conference	ALDA/SAPUCCA	3000 EURO	€ 3,000.00	completed
13	Context watch	Swiss Embassy	1.282.844 MKD	€ 20,859.00	completed
14	Analysis of accreditation of new teaching programs at universities	NCRIPU	401.600 MKD	€ 6,530.00	completed
15	Public dialogue on energy efficiency on local level	KAS	563960 MKD	€ 9,200.00	completed
16	RECOM Process	KAS	209250 MKD	€ 3,816.00	completed
<b>TOTAL</b>				<b>€ 214,719.00</b>	